

Program Disclaimer

Best-Practices VA Training Program | Version 1.0 | June 10, 2026

This training program — all modules, lessons, worksheets, templates, and examples — is educational business-training content. It is not legal, tax, accounting, financial, insurance, employment, cybersecurity, or other professional advice, and no part of it creates a professional-client relationship.

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Sample language, sample documents, prices, and the Harbor & Helm, LLC working example are illustrations of method, not templates guaranteed to fit any particular business. Harbor & Helm, LLC is a fictional business used only for illustration; any resemblance to an actual company, existing or future, is coincidental and unintended. No income or business outcome is promised; results depend on the owner's decisions, market, and execution.

Where an individual lesson carries an additional note, that note supplements — never replaces — this disclaimer.

Placement and History

This program-level disclaimer consolidates the generic per-lesson notices removed in the June 10, 2026 trim pass (R4 Reinforcement Map, Recommendation 1). In book form it belongs in the front matter. In class form it is provided at program start and alongside Module 1. Individual lessons retain only subject-specific cautions (for example, the state-neutral formation notes in Module 6 and the testimonial-practices note in Module 16, Lesson 8).